

TALON

Operation Joint Forge
Saturday, January 13, 2001

Task Force Eagle
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CG Visits Turkish BN Task Force

Artillerymen Celebrate St. Barbara's Day
SUSV's On Display at Camp Dobol
Russian Vehicle Maintenance

REFLECTIONS ON MARTIN LUTHER KING JR.

As I write this article we look forward to the celebration of Martin Luther King Jr. Day. There will be observations throughout the United States and wherever our military is on duty. The activities will properly note not merely the contributions of one prominent American, but also the multitudes who recognized both the ideal of the dignity of all people and the method of non-violence. His work was that of an American, with Americans, for a better America!

Martin Luther King Jr. was a man who accomplished many things. Overcoming a racially segregated public school system, he earned a Ph.D. in systematic theology from Boston University. He received the 1964 Nobel Prize for peace. He was known as a man gifted with great oratory skill. His "I Have a Dream" speech of 1963 stands as a high water mark in the civil rights movement. In the years since his tragic death, the organizations that he founded and the Martin Luther King Jr. Center for Nonviolent Social Change, stand as a tribute to his influence and vision.

In this midst of all of this, it is important for us to remember that before all of the national attention and recognition, Martin Luther King Jr. was a Baptist pastor. He was a "churchman," an archaic phrase that refers to those who serve the church. King was a third generation minister. He pastored a congregation in Birmingham, Alabama, whose members were engaged in a struggle against injustice. He stood as their shepherd. With the rod and staff of his words, his example and his body offered in nonviolent protest, he protected his ever-growing flock from oppression. He suffered the hardships of long marches, a bombing of his home, arrest and confinement and eventually assassination because of the commitment he made as an 18-year-old candidate for ordination to the Gospel ministry.

This year, I challenge all of us to recall the Lord's servant, Martin Luther King Jr. Let us look to his calling and expression of it for inspiration as we too serve as peacekeepers removing violence and injustice in this place distant from our homes. Upon our return to those homes, may we join his struggle as builders of a greater America, "where all of our children will not be judged by the color of their skin but by the content of their character."

THOUGHTS FOR THE DAY

Saturday: It is natural to be religious; it is supernatural to be a Christian.

Sunday: Two things are hard on the heart: running upstairs and running down people.

Monday: Blessed are those who can give without remembering and receive without forgetting.

Tuesday: Forgiveness: Man's deepest need and highest achievement.

Wednesday: Life is like a bicycle – stop pedaling and you fall.

Thursday: No joy is complete unless it is shared.

Friday: God's will is not always easy but it's always right.

By Chaplain (Maj.) Phillip Conner
Aviation Brigade Chaplain

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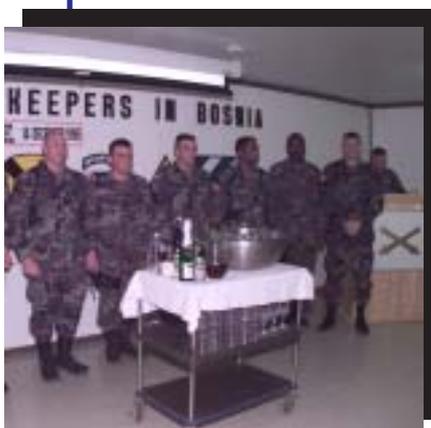
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MND (N) Commander Maj. Gen. Walter L. Sharp participates in an American-Turkish joint patrol in the city of Zavidovici. (Photo by Spc. Matt Burrell)

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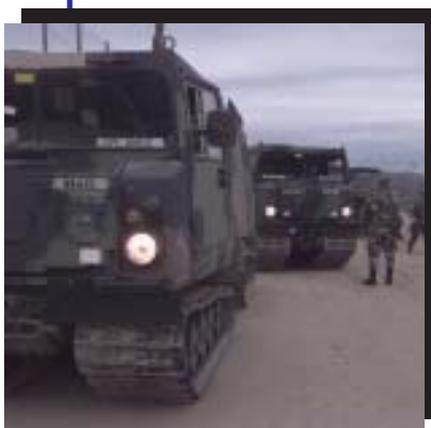


MND (N) ARTILLERYMEN

HONOR ST. BARBARA

Artillery soldiers stand ready to prepare 'artillery punch' Jan. 6 at the Eagle Base St. Barbara's Day celebration. (Photo by Sgt. David Lietz)

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SUSV's PUT ON DISPLAY

AT CAMP DOBOL

SUSV's are guided into a convoy position to road march to Mt. Vis as part of the preparation to keep the vehicles ready in the event of severe weather. (Photo by Sgt. Noreen L. Feeney)

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STRESS: WHAT YOU SHOULD KNOW

By **Command Sgt. Maj. Carlos A. Cueto**
*Command Sergeant Major, Aviation Brigade, 3d Infantry Division
(Mechanized)*

Now that we are past our third month of deployment I think it worthy to take a hard look at how we have and could better handle that “Achilles heel” of serving in a challenging deployed environment. It is called **stress**.

Stress can creep up on the most unsuspecting person and can affect our well-being as well as the manner by which we execute our duties in Multinational Division (North). We are faced daily with an assortment of tasks, suspenses, and emotional turbulence that can place a heavy burden on how we interact with others and react to our environment. There are many sources of stress that affect each of us in different ways. We may experience physical stress, mental stress or both. Physical stress can be brought on by fatigue from over-exertion, sleep deprivation, or an assortment of physical needs that we don't address. Over time, if we do not respond to our physical needs of sleep, nourishment, or other forms of physiological sustainment we will begin to see our performance deteriorate. Physical stress can also occur as the result of poor eating habits, lack of physical exercise, and sleep deprivation. Remember, physical stress is an individual response, we all react differently.

Mental stress is a little more difficult to define, but it is nonetheless important to combat. Mental stress can be brought on by thoughts and feelings of loneliness, depression, or general states of unhappiness. Also, the many mental challenges we face in the course of our duties can lay a heavy mental burden on us, giving us that sometimes “drained” feeling. Mental stress can be a fact of life; so don't think that just because you have that run down feeling, that stress has gotten the best of you. On the contrary you can do much to channel that stress in more positive directions. If gone unchecked, mental or physical stress can lead to many overt problems that will hamper your ability to accomplish your mission. Excessive stress can cloud judgment, strain relationships, and, if you are a leader, provide a difficult working environment for those whom you lead. If stress continues in your life, it can even lead to physical illness.

Although we should avoid stress, it is not always bad. Without any stress we can become complacent or lethargic in how we approach our mission. Some stress enables us to perform more efficiently and can keep us focused on the task at hand. Although stress is a fact of life, we must develop ways in which to deal with stress while remaining focused on our mission and being poised in the way we relate to others. We all must look out for one another and be aware of each other's behaviors. Be attune to the warning signs mentioned above. Leaders must be especially wary of these behaviors in their soldiers and always be there to assist. As for us



Command Sgt. Major Carlos A. Cueto

individually, the first step in managing our own stress is to recognize it. Identify your stress as either positive or negative and see in which way it affects your work, relationships and lifestyle. Identify the specific emotions that you are feeling and develop an action plan to assist in mitigating the amount of stress in your life.

Remember your action plan must be tailored to your own special needs. Here are a few “stress-busting” measures that you may consider when developing your own stress reduction plan.

Take time out. You may find that simply taking a few moments to yourself throughout the day may be the answer. This also includes getting sufficient sleep so that your body has time to recuperate from the day's activities and is prepared for all that you ask of it.

Talk to a friend. Share your anxieties with a friend. Be there for other people and help as much as you can. Sharing your feelings with another can have very good therapeutic effects.

Increase your level of physical fitness. Take time each day to have a good work out. Maintaining a high level of physical fitness allows you to deal with stress better and maintain a positive mental focus in your duties.

Relaxation techniques. Identify some action (s) that relaxes you. Maybe stopping and taking a few deep breaths may do the trick. Try reading a short passage from a book or taking a few quiet moments for devout reflection. Relaxation techniques may enable you to reduce those stressful feelings you are experiencing.

Lastly and most importantly, tell someone. We have some of the best doctors and chaplains in the Army whose function is to serve your special needs. If you think stress is getting the best of you, don't hesitate to reach out to these quiet professionals. I guarantee they will assist you in every way they can.

Stress is a fact of life. During our deployment each one of us will encounter stressful situations in one form or another. The key is, that if you learn how to effectively manage stress in your life, you will have a much more rewarding experience in our mission of ensuring a secure and stable environment for the people of Bosnia-Herzegovina.

Rock of the Marne!



DRINK UP—1st Lt. Shawn Butler, 3rd Battalion, 15th Infantry Regiment, adds a charge to the 'lethal brew', known as artillery punch, is prepared to celebrate St. Barbara's Day (left). The MND (N) command group (bottom of page) enjoys a toast. (R to L) Command Sgt. Maj. Carlos Cueto, Aviation BDE, 3d ID (M) Command Sergeant Major, Col. Barry Fowler, Chief of Staff, MND (N), Col. Louis Weber, 2nd BDE, 3d ID (M) Commander, Brig. Gen. Stephen Ferrell, Assistant Division Commander, MND (N), and Maj. Gen. Walter Sharp, Commander, MND (N).

ARTILLERYMEN HONOR ST. BARBARA

**Story and photos
By Sgt. David Lietz**

318th PCH, Eagle Base

Artillery soldiers from the United States, Russia, and Turkey convened at Pegasus Hall here Jan. 6 to enjoy dinner, fellowship and the 'lethal brew' known as artillery punch, which dates back to the days of stone hurlers.

St. Barbara lived and died in the third century. She offered protection from thunderstorms, fires and sudden death. With the development of gunpowder, early artillery soldiers fired pieces that often times exploded and killed them. Her name was invoked to protect soldiers from these accidents.

Activated in 1917, the 3d Infantry Division became known as the "Rock of the Marne" in 1918 following a World War I battle in which they stood rock solid as surrounding units retreated.

St. Barbara's Day has been celebrated for years by all artillery units. Since then, artillery soldiers of the Marne Division have paused each year to celebrate this special day, even during fighting in France, Korea and Southwest Asia. The tradition continued with soldiers raising glasses to toast the United States, the Russian Federation, and the Republic of Turkey. There was silence when a toast was offered to missing and fallen soldiers.

Interestingly, the Russian Army celebrates a similar observance, Russian Day of Artillery and Rockets on Nov.

19 each year. This day commemorates the defeat of the German Army by the Russians at Stalingrad in November 1942.

"It's the first time we have celebrated St. Barbara's day," said Russian Col. Sergey Tolstenko, Chief Artillery Officer. The four Russian soldiers who participated in the celebration were made honorary members of the Marne artillery. To thank the American soldiers for the invitation, Col. Tolstenko read a proclamation wishing success, peace and good health for Stabilization Force (SFOR) soldiers and their families.

The first St. Barbara's Day celebration at Eagle Base was held in 1996. At that time in SFOR history, there was an artillery battalion stationed here with M-109A5 self-propelled howitzers. On June 15, 1998 a closing of the guns ceremony was held at Eagle Base. "Timeliness, accuracy, and synchronization—nothing else matters if we can't accomplish these three things," said Col. Kevin Bergner, Commander, Division Artillery. During his speech, Col. Bergner talked about the spirit of artillery, the Marne thunder and the future. He also told a humorous story, explaining how he e-mailed Command Sgt. Maj. Jerry Nelson, Division Artillery, Fort Stewart, Ga., regarding his struggle with what to talk about at the celebration. Nelson e-mailed Col. Bergner back; "We have seen your replacements, they have completed training and are coming soon!" The

soldiers responded with laughter and a standing ovation.

Then it was time for mixing the ingredients of the 'artillery punch.' The soldiers were advised; "For your own safety, remain seated throughout the ceremony." Then eight 'charges,' or ingredients, were added.

"The infantry, armor and cavalry offer a fine Lowenbrau Lager representing the devastating combination of fire and maneuver," proclaimed Col. Louis Weber, Commander, 2nd Brigade, 3d ID (M). Then he poured in the non-alcoholic beer.

Command Sgt. Maj. William J. Gainey, 2nd Brigade, 3d ID (M) Command Sergeant Major, added a stone representing the rock of the Marne. Then a shot of vodka was added "to clear a path for the infantry to follow." Even Turkish coffee was added to honor the Turkish artillerymen in attendance.

After all charges were added, the punch was proclaimed "worthy of further celebration."

Then two distinguished artillery soldiers, Sergeants First Class Marshall McDermitt and James Haftmann, received the Order of St. Barbara award.

"Without a doubt, this is the greatest honor I have ever had within the field artillery community," said Sgt. First Class Haftmann, 1-64 Armor. "Only a select few receive this award. It's a great honor."

Pvt. Jonathan Jett, fire support specialist, 1-64 armor, enjoyed his first St. Barbara celebration. "I am very impressed with the activities here tonight. I am very honored to be here."

After the night's events were concluded, Col. Bergner emphasized the courage of artillerymen. "The artillery never abandon their piece. You're on that piece firing as long as the maneuver force needs you to fire," Col. Bergner said.





LUNCH BREAK—Lunch is served to Maj. Gen. Sharp and the Turkish patrol group.



VISIT—Maj. Gen. Sharp and his staff visit with a local villager about his situation.

JOINT PATROL ACCOMMODATES COMMANDER THROUGH ZAVIDOVICI

Story and photos

By Spc. Matt Burrell

318th PCH, Eagle Base

The Turkish convoy snaked its way through the labyrinth of streets in Zavidovici with the precision that accompanies an everyday routine. The only difference today was that Maj. Gen. Walter L. Sharp, the commander of MND (N), rode shotgun in one of those vehicles.

Maj. Gen. Sharp was with the Turkish convoy as part of his quarterly patrolling of each sector of MND (N), according to Staff Sgt. Michael F. Jones, Assistant NCOIC of the Commanding General's Personal Security Detail. It was the second time he was in this specific sector with the Turkish patrol.

The goal of the mission was, "to give the CG an Area Of Responsibility update and take him on patrol," said Maj. Mark Solomons, the CG's Aide-de-camp. This included a conference with the local mayor, Selvedina Uljic.

According to Maj. Gen. Sharp, ten new houses being built today and the overall peacefulness of the area were some of the critical points covered in the conference.

Mayor Uljic mentioned that, "the citizens accepted the Turkish forces, and how much they help the community." Maj. Gen. Sharp agreed.

"I've been here for months and noticed a great difference security wise," Maj. Gen. Sharp said. A grin spread across Maj. Gen. Sharp's face.

"I wish I had the same situation through all my area," Maj. Gen. Sharp said.

The meeting concluded with Maj. Gen. Sharp thanking Mayor Uljic for her cooperation, as Mayor Uljic replied "being the mayor



BRIEF—2nd Lt. Gumus briefs Maj. Gen. Sharp on the route of the convoy throughout the entire city with periodic stops at predestined locations.



s interpreter, Mile Rupcic, talk with
n.



LOADED UP AND READY TO ROLL—Turkish soldiers packed into the back of a flatbed are prepared for any obstacle they may encounter on the patrol.

s MND (N)

OVICI



e patrol, which took the
ed checkpoints.

is a seven day a week job”.

“Yeah, I know exactly what you mean,” said Maj. Gen. Sharp as he was rushed out to the convoy and next destination, a hilltop overlooking Zavidovici. Upon arrival, with the town cradled in the valley below and a cross erected for a Yugoslavian king in 1936 overshadowing him, Maj. Gen. Sharp was briefed on the patrol route by 2nd Lt. Tefvij Gumus, platoon commander.

Besides the importance of a show of force, the patrol offers a chance to mold team unity.

“I think it’s good cooperation of each country, and helps maintain checks and balances,” said Staff Sgt. Jones.

The countries cooperation could benefit Bosnia-Herzegovina for years to come and possibly leave a lasting impression on the world. Even if they don’t change the world, the smiling faces and joyous yelps of children that approached the convoy and greeted the soldiers was evidence the Turkish soldiers have branded a symbol of kindness on the faces of children that hopefully will pass to the next generation.

“Everyday we patrol, and the most important thing in our job is the relationship with the villagers,” said Turkish Maj. Atif Pehlivanli, operations officer.

The Turkish soldiers remained true to that statement throughout the patrol, often stopping to hand out food to the local children. Even Maj. Gen. Sharp got involved with a few locals. He discussed their situation and what SFOR is doing to help.

“We are committed to maintaining a stable environment. My hope is that eventually everyone returns to their rightful homes,” said Maj. Gen. Sharp.



CHECKPOINT—Maj. Gen. Sharp gets an update from a Turkish commander at one of the checkpoints along the patrol route.

SUSVs PUT ON DISPLAY AS DOBOL SOLDIERS CONDUCT ROAD TESTS

Story and photos

By Sgt. Noreen L. Feeney
318th PCH, Camp Dobol

It rides like a tank, but drives like a truck; and we'll need it if it ever snows," said Pfc. Sterling Philson, a petroleum specialist with Headquarters and Headquarters Company, 1st Battalion, 64th Armor Regiment, 3d Infantry Division (Mechanized) here.

Small Unit Support Vehicles, or SUSV's, are two small, tracked vehicles coupled together. The front is the driving compartment that carries the driver and three passengers. The rear is designed to hold 10 more people for a total of 14 soldiers with gear. They are for use in heavy snow and slush and are common rescue vehicles around ski slopes. Another purpose is for transporting equipment.

Camp Dobol has 14 SUSV, all assigned to HHC 1-64 AR. The transportation unit has control over the vehicles, and it is their job to keep them up and running.

Sgt. Arthur Walker, HHC 1-64 AR, transportation unit squad leader, is in charge of 'road marching' the vehicles.

"I've been in the Army for 11 years, but these things are new to me. I know they've been around awhile, but I've never got to drive one before," he said.

According to Sgt. Walker, these vehicles are vital to the Task Force if the weather creates black road conditions. When the road conditions go black, humvees and cargo trucks cannot use the roads, usually because of too much snow making the roads impassable.

"The SUSVs are made with rubber tracks just for snow," said Sgt. Walker." If



READY TO GO— The Small Unit Support Vehicle, one of 13 stationed at Camp Dobol. They are designed to carry personnel during severe weather conditions when roads are impassable due to heavy snow.

our Indian winter ever ends and we get enough snow to make black (road) conditions, these will be the only vehicles allowed on the road."

"The primary mission for us in that case will be to take people back and forth to Eagle Base," he added.

According to Sgt. 1st Class John Wilcox, HHC 1-64 AR, the transportation unit has been training on the SUSVs since the unit arrived at Camp Dobol.

"This was the first time they drove them outside the gate," Sgt. Wilcox noted.

"The main key when we got here (to Camp Dobol), was to get each 88-Mike (wheeled vehicle driver), trained and licensed on these," said Sgt. Walker. "I had each of my guys driving around the camp for weeks; you can still see the tracks in the dirt."

Sgt. Walker said he was glad the weather held out long enough to get each driver licensed. It was finally time to road test them.

"They needed to be tested for any mechanical problems before we can have them officially dispatched. This was just a short trip to see how they handle," said Sgt. Walker.

The bumpy, noisy ride was a short one from Camp Dobol to Mt. Vis. Staff Sgt. Carlos Ruiz, HHC 1-64 AR, a food service specialist, was transporting rations to the soldiers on the hilltop while Sgt. Walker and his squad provided the security escort up the hill.

"We decided we had better road test them before the bad weather," said Sgt. Walker. "This was a perfect time to do so."

Sgt. Walker also said that since they could only road march three SUSVs at a time, they still need several more weeks of good weather.

"We've been lucky with the weather so far, but I'm still praying," Sgt. Walker said.



LOOKING GOOD— Pfc. Sterling Philson (left) and Sgt. Brian Lee (right), both HHC 1-64 AR, prepare to road test one of the 11 SUSVs at Camp Dobol. The SUSVs will become a vital transportation vehicle if the roads are impassable for Humvees.



ARRIVAL— The first SUSV makes it up the steep road to Mt. Vis. This was the first time the tracked vehicles were

RUSSIANS MAINTAIN VEHICLES

Story and photos

By Maj. Michael Ribchinskiy

Russian Public Information Journalist

Can you imagine the modern army without the combat vehicle? You'll agree that today it's impossible, because the vehicle plays first fiddle for military men, starting from solving problems in everyday life and finishing with combat activities.

The 1st Peacekeeping Russian Separate Airborne Brigade isn't an exception to this rule. To accomplish peacekeeping, administrative tasks a great number of vehicles are used every day. But maintenance officers of IPRSAB know how hard it is to keep vehicles serviceable all too well. In order to preserve the long-term serviceability of the vehicle. Drivers and repair teams have to carry out a great volume of work every day. It has been known for a long time that if you treat your vehicle properly it will never fail you.

In 2nd Lt. A. Suvorin's platoon there are more vehicles than any other unit. It doesn't

mean he has no time to pay attention to each vehicle, and his vehicles are always ready, maintained and kept ready for any mission.

All that is achieved by the extraordinary skills of the platoon commander and his experienced personnel.

However, there are other qualified professionals in the brigade. One of them is the chief of the vehicle control point, Senior Warrant Officer Sergey Kozlov.

Well experienced in all vehicle services, Senior Warrant Officer Kozlov uses a great authority among his peers. He is always asked for help by the drivers and has never rejected any request.

SWO Kozlov has a great deal of experience in repairing vehicles under combat conditions. During the first Chechen campaign he repaired a large number of vehicles. His commander assessed him highly, and he has been awarded with the Order of Courage.

The vehicles of the Russian brigade are always in good condition. Officers of



PREPARATION—Capt. Alexander Suvorin platoon commander performing maintenance on a vehicle before mission.

maintenance service led by Col. Sergey Akhmedov also make efforts to organize the work prior to the mission requests.

Well-organized work by all services allows them to solve all peacekeeping tasks.

ТЕХНИКА В НАДЕЖНЫХ РУКАХ

Можно ли представить нынешнюю армию без боевой техники? Согласитесь, в настоящее время это сделать очень трудно, ведь техника играет в жизни людей в погонах очень важную роль, начиная от элементарного решения бытовых вопросов и заканчивая ведением боевых действий. Не являются исключением в этом вопросе и Первая ОМВДБр. Ежедневно для выполнения миротворческих, хозяйственных и других задач выделяется большое количество техники. И от этого никуда не деться. Но только представителям технической службы бригады известно, как достигается то, чтобы техника ежедневно исправной вышла в рейс и без поломок вернулась в парк. Большой объем работ приходится выполнять водителям, ремонтникам для того, чтобы в исправности содержать свои машины. Ведь давно известно, будешь ухаживать за машиной надлежащим образом, она тебя в трудную минуту не подведет, а будешь относиться спустя рукава она встанет, не успев выехать из парка.

У старшего лейтенанта Александра Суворина во взводе техники больше, чем, наверное, в любом другом подразделении. Но это совсем не означает, что командир взвода не успевает следить за ее обслуживанием. Несмотря ни на что, автомобили всегда находятся в исправном состоянии, вовремя обслуживаются, в любую минуту готовы выйти в рейс. Все это достигается высоким профессионализмом, умелым руководством подчиненными командира взвода, и также добросовестным отношением к своим обязанностям десантников.



DAILY CHECK-UP—Lt. Col. Edward Dilevskiy, chief of vehicle maintenance, performs daily maintenance on a vehicle.

Имеются в бригаде и другие высококлассные специалисты. Один из них – начальник КТП старший прапорщик Сергей Козлов. Отлично знающий устройство автомобиля, Сергей пользуется большим авторитетом среди сослуживцев. К нему очень часто обращаются за помощью водители. И еще не было случая, чтобы Козлов кому отказал.

Старший прапорщик Козлов имеет большой опыт ремонта техники и в боевых условиях. Не раз ему приходилось ставить в строй поврежденную технику во время первой чеченской кампании. Командование высоко оценило заслуги старшего прапорщика и он был награжден орденом Мужества.

Большая заслуга в том, что техника бригады постоянно находится в исправном состоянии принадлежит и офицерам технической службы, возглавляемой полковником С. Ахмедовым. Умело налаженная работа по эксплуатации техники позволяет успешно решать все стоящие перед бригадой задачи.

COMMAND—Col. Sergey Akhmedov, Col. Vladimir Ivanyutin, Col. Nikolay Gavrilov, Lt. Col. Edward Dilevskiy and Senior Warrant Officer Alexander Popov compose the Commander group of technical service.



THE WINNING ESSAY ON INTEGRITY FROM THE NOVEMBER ARMY VALUES CONTEST

(Editor's note— The MND (N) command group selected the following as the winning essay on integrity for the November Army Values Essay Contest sponsored by the Equal Opportunity office. The Army value for the January contest is loyalty. Essays can be submitted at the Eagle Base Equal Opportunity office in Building 14 between Jan. 15-31 or can be e-mailed to Sgt. 1st Class Lee Morgenroth. For more details contact Sgt. 1st Class Morgenroth at 762-0033 or see your commander or first sergeant.)

By Sgt. Adrian Alleyne
Alpha Company, 1-120th Infantry,
Camp Dabol

Webster's dictionary defines integrity as "a firm adherence to an established code of moral or artistic values, incorruptibility, soundness, the quality or state of being complete or undivided, and completeness." Although it is a challenge to add to Webster's definition, I would also define integrity as a guide, a striving toward moral perfection, and the most important army value.

Integrity is a guide to those who possess it. It guides soldiers in doing what is right in everyday situations that confront them. Each day, soldiers may have to make decisions that will have an everlasting impact upon their lives and the lives of others.

They may have to decide between telling the truth or lying or maybe between cheating and honesty. After a few minutes of reflection, integrity shows them that it is more profitable to do what is right and just. The possessor of integrity will choose right over wrong in every situation. In extremely difficult situations, when it is hard to separate right from wrong, when uncertainties cloud the issue, integrity is there; it guides the steps of the soldier in doing what is right.

Integrity may also be considered as a striving towards moral perfection. Soldiers who engage in this moral struggle do not believe in the clichés, "by any means necessary," or "I will do whatever it takes;" instead they are grounded in a code of well-defined moral principles. Integrity is a lifestyle; it is not something that we do when it is convenient or popular. Soldiers who reach for this higher standard of living are not the type that believes in doing as I say not as I do. According to Webster, they are undivided; their words and deeds are always in agreement. It is the soldier's adherence to this code of moral principles that form the basis of his/her thoughts and actions. The constant exercise of these principles, regardless of personal cost, will

lead to moral perfection. Therefore, moral perfection is achieved when integrity becomes an integral part of a soldier's life.

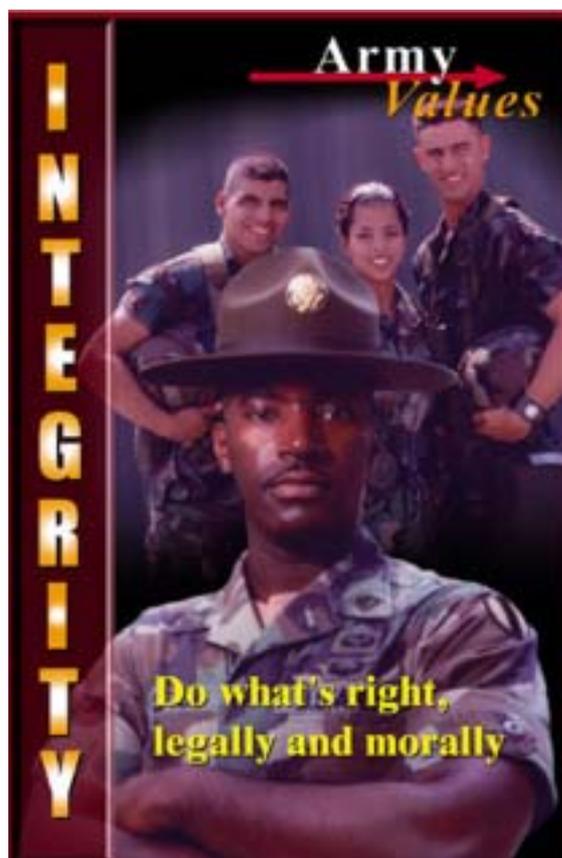
Finally, integrity is the single most important army value. It gives purpose and meaning to the other values. It is impossible for a soldier who acts with honor, selfless service, and with respect to lack integrity. The one who boasts at fulfilling his/her duty would be considered a fool for not acquiring integrity. These values are products of

integrity. Without integrity these values would not only be meaningless but they would also be non-existent. As the most important army value, integrity binds honor, respect, selfless service, personal courage, loyalty and duty together in perfect unity.

The seemingly total disregard or lack of morals that some see in our world today only serves to show the importance of having integrity. It is imperative that our nation maintains an army of soldiers who possess integrity. The American people need soldiers whose thoughts and actions are guided by integrity. America needs warriors who are committed to striving toward moral perfection and who will exercise integrity publicly as well as privately. Thus, integrity is the most precious of our army values. It is worth more than silver and gold and should be desired by all.



Sgt. Adrian Alleyne (Photo by Sgt. Noreen L. Feeney)



A MESSAGE FROM THE TFE SAFETY OFFICE

Story and photos

By Sgt. Andrew Johnson

TFE Safety Office

Our group was on its third day as assessing hotels in the Sarajevo valley area, for FMPP ski sites. One more hotel and we would be enroute back to Eagle Base. The conversation was about the sudden change in weather, as it had rained the night before and the river level had risen. As we traveled toward Hotel Marsal we encountered homes that were on the verge of being flooded. However, what really caught our attention was the bridge that had partially collapsed.

The collapsed bridge leads to the town of Vojkocici and the name of the river is Zeleznica.

These photos were taken after our mission was completed and depict the obvious, a partially collapsed bridge. What they don't show is the civilian vehicle that was on the bridge when our convoy of vehicles drove by the first time.

Did the operator of the civilian vehicle take an unnecessary risk and try to cross the bridge, or did he just get caught in the rain at the wrong place at the wrong time? Practicing situational awareness will help you avoid taking unnecessary risks and keep you and your team members safe during our deployment in Bosnia.



Photo by Sgt. Phillip A. Puleo Jr., TFE Safety Office

*Drive Safely,
Drive to
Survive*

DESTRUCTION— Photos of the bridge leading to the town of Vojkocici show exactly how much damage was suffered. With water levels rising throughout Bosnia-Herzegovina with the recent influx of rain, bridges become more vulnerable to this type of damage.

Photo by Master Sgt. David James, Provost Marshal Office



LEARNING TO FLY; THE STORY OF STAFF SGT. MARSHALL'S LIFE

SOLDIER'S SPOTLIGHT



Story and photos

By Sgt. David Lietz

318th PCH, Eagle Base

When Staff Sgt. Anthony Marshall, Flight Platoon Sergeant, B Company 5-101 (Lancer), part of Task Force 2-3 Aviation, was growing up in Ada, Ohio, a neighbor took him for a ride in a small plane as a birthday present, and at the age of six, the young man developed a fascination with the sky.

Staff Sgt. Marshall enlisted in the Army through the delayed entry program in December 1987. He joined a few days after his 18th birthday, finished his senior year at Ada High School, and then went off to basic training. Both of his parents, Steve and Kathy, were proud of his decision to join the Army. His initial military occupational specialty (MOS) was as a 12-Bravo (combat engineer) and he was assigned to Charlie Company, 37th Engineer Battalion, and sent to Operation Desert Shield in September 1990. Staff Sgt. Marshall remained through Operation Desert Storm as well. His duties included driving a five-ton dump truck and being a squad leader. He returned in March 1991 to his wife and a five-week-old baby girl.

"I was in a light engineer unit. We were all humvees, dump trucks and light engineer equipment. There was no way we could keep up with the speed and lethality of the tanks and aircraft. Our five-tons had a rough time getting through the sand," said Staff Sgt. Marshall.

Then it was time to transition to the aviation field and become a 67 November (Huey helicopter crew chief) at the Fort Rucker, Ala. crew chief school. There, soldiers are trained in aircraft systems, how to use the technical manuals and how the different aircraft components work.

"The unit is where you are taught how to fix, how to troubleshoot and how to make everything play well together," said Staff Sgt. Marshall. Then Staff Sgt. Marshall went to his first aviation assignment as a crew chief for the aviation division at the maintenance test pilot course at Fort Eustis, Va. An additional duty was flying VIPs, like generals and commanders, in support of TRADOC (Training and Doctrine Command).

"It was a good start up in the aviation field," said Staff Sgt. Marshall. The Buckeye State native admits to some culture shock.

"I went from being a combat engineer at Fort Bragg to a Huey crew chief at Fort Eustis," Staff Sgt. Marshall said.

Staff Sgt. Marshall liked flying in the Huey, but says the Blackhawk is smoother in flight, and has redundant, or backup, systems. "If you lose one engine, you have another," he said.

Staff Sgt. Marshall wanted to be a Blackhawk crew chief in his original transition to aviation, but due to a mix-up, he was assigned to UH-1 school instead.

"It only took me a couple of years to rectify that," Staff Sgt. Marshall said, but he enjoys being part of the Army aviation team, citing the high level of professionalism in the aviation field.

"There's a high level of proficiency in our unit. Because our guys are so good at the job of fixing aircraft, we haven't had a safety related incident to date," Staff Sgt. Marshall said. Perhaps it's the high level of aviation training, like HATS (High Altitude Training Site), that keeps flight crews sharp. Staff Sgt. Marshall once flew from Fort. Campbell, Ky., to Eagle County Airport near Vail, Colo. "Not many people get to see the United States from 500 feet. There's no other MOS where you can experience something

like that. I love going out and flying. There's a lot of beautiful country out there to see."

The HATS course teaches flight crews about the high altitude environment, different types of wind in the mountains, and power management at high altitudes.

"It's a good crew coordination building environment which is an important part of our job in the air," said Staff Sgt. Marshall. He remembers landing in spots where he didn't think a helicopter could land. "It was challenging. All three wheels were on a different piece of terrain," Staff Sgt. Marshall said.

In April 1999 his unit was notified that they would be deployed to support Task Force 2-3 Aviation for Operation Joint Forge. They arrived at Comanche Base in September to begin their seven-month deployment.

"We are here to stabilize and consolidate the peace in Bosnia," said Staff Sgt. Marshall.

During his free time, Staff Sgt. Marshall likes to lift weights, work out and read John Grisham novels and mysteries. He also started taking skydiving lessons last summer. What he misses most about back home at Fort Campbell, Ky. is his wife Michelle, daughter Allie, who will be 10 in January and son Brandon, age 5.

"My wife understands. We have been happily married for 10 years now. The kids are almost at the age where they understand me being away from home," Staff Sgt. Marshall said. And he misses eating a nice sirloin steak and especially the salads at O'Charley's, a Fort Campbell-area restaurant. And what about future plans? His ultimate career goal is to become an airline pilot.

"I would like to fly the big jets. The 777, 747, or the new Airbus," said Staff Sgt. Marshall. But right now, he loves the job of being a Blackhawk crew chief and the possibility of saving soldiers' lives if a conflict breaks out.

"There may be a time when somebody's life depends on us getting them out. If there's an infantry rifle platoon out in a field somewhere, suppressed in an LZ (landing zone) with no way out but by aircraft, we could be their lifesaver."

HELLO—Staff Sgt. Anthony Marshall, Flight Platoon Sergeant, takes a call at the operations office.

